NB. at 5.30a. Frank H. called me at home to say that except for A&B building there was no electricity in Rad. I called people not to come in

Wednesday, Feb. 29. 84 (brought Leo Atwood for Work)

8.35a UH called from Cologne.

(i) Was in Lausanne on Monday for the Bowles presentation. He talked about project Heat / Savory / microbiological Studies and the most desirable cig.

(ii) Since Last month RBS has talked to UH + withheld disburs (WHO) Budget c Houghton. The H.G. gets upset + says it is his budget

(iii) Use Ozone in prelim inhalation & pt. OK.

(iv) Lencan price exp. → go through to 80 weeks OK

8.50a Returned FER's call of yesterday.

He wanted me on board for (WHO) Budget.

Most favorable to split 80% / 20% USA/PHZ.

Had been studied by Bruce Brown + Board yielded the Corporation ca $250,000 - OK.

Asked if he had heard about 8/4 groups. He thought it would happen before too long.

9.20a. Fred Newman called - re additives in Japan - had found some material in pond (no snail today).

One can now give comments although the documents are dated 83 Let FN have my comments. There probably will be additional legislative push by FDA.

11.00 am → 12.15pm. M.H. + director re personal problem re retirees + possible next round.

2021011102

* 9.50a.
Carl Atkins called - re story via FTC. That there has been a change of hands of Franklin Nat. & the deal left out for T Lynch. Had I heard something about it - no. If I did I would care

2.30p. Charlie Homer called - I returned call at 2.40 - all well - they were digging Clyde & in Tyrone. Our input was very valuable. Ok - would like Gaisch in a.m.

*

Thursday, March 1. 84

8.30 - 12 noon c Helmut Gaisch

10.25a.m. RBS called - what is the projected '84 budget for INBIFO from USA. Told him $4.2MM as determined at meeting on May 13. '83 in Cologne

12.45p.m. Ed Pierce called - Q. found a quack pad as contaminant - mainly made up of polypropylene & a little PVC - Told him to ignore - no toxicity problem

1.25p.m. Dale Hill (Leaf) called re TAMAX use in Brazil. Should they use - is registered in Brazil. He has now received 2 letters from Union Carbide re a secrecy agreement.
Q - do we want this stuff in our tobacco.
- is it acceptable in Brazil.

2021011103

Suggested he call F.N. – if OK re Secrecy agreement then we will look at it & give our opinion.

1.30 – 2.30 pm. Leo Abood – discussion re behavioral pharm work & also what he had learned about the RJR work in this area.

3.00 pm. → 5.00 pm. Jeff Seeman re his stay at Oxford and the work he is doing.

*

Friday March 2. 84

8.30 am. Meeting c HH, RBS, H. Gaisch + Ken Houghton – re succession planning at FTR. Some principles then Specific. H Gaisch will check c legal if OK to transfer people from INTERFO → FTR. To be suggested that discussion in future be checked c Hackenberg 18

10.30 am. Project Review – Dick Uhl

12 – 1.30 pm Lunch c Ken Houghton at OC.

1.30 pm. Technical Seminar by Dr. Valerie J. Paul on marine algea metabolites

3.10 pm. Mgt. – Be prepared to discuss HMF in NY on March 12. c JAR, SPP, HC.

3.45 pm. RBS called – Where is Jesse Steinfeld now – at Med Coll. of Georgia

2021011104

Dinner c Helmut Jaisch.

*

Helmut C. dinner at house on Sat. night

*

Monday, March 5, 84

8:30 a.m. I called Franz Adlkofer re Hamburg meeting. - Ok for May 2, 3 or 4 . . . - Will talk later. Jenkins needs May 14-25 off for Dems graduation.

9:00 a.m - 10:30 a.m. : Discussion c ER representatives - Susan Satterfield + Dennis Newcomb - How can each help the other.

10:~~30~~ a.m. Bob Carpenter - where are we with the results of project Best.

1:30 p.m. (Started at 1:45) / Meeting c Ken Houghton, RBS, MH + directors

Ken H. interested in the transmittal of information from Richmond → Neuchatel

- What info is available in Neuchatel.
  tape or computer print out OK.
- Copies of R+D depts are received in Neuchatel placed into STAIRS type

20210111105

INSTEP budget USA/PME 80%/20%

USA '84 - ~~$~~4.2 MM

→ Next discussion on ISOB flavors

TSO → Should we petition ISCSH for UREA - Yes

We will do — new sec. Waller.

→ Cocoa shells OK in FRG.

→ K. Hongtu would be willing to put urea containing Cij into UK market.

*

Tuesday March 6. 84

11.00 a. Attended wrap up session on performance appraisal of Biochem Group ⊆ CK.H.

*

Wednesday March 7. 84

9.00 a. Discussion ⊆ Ted Sanders + Mike Wang - re VPI projects + KAO's involvement. To all intents + purpose KAO will not complete ifso facts - bulk of the work over the last 3 yrs. is wasted. Called Bob Page in - updated him + requested that he contact John Shay + tell him where we stand

2021011106

10.00 a. Jim Charles

11.70 a → to VCU/RAC meeting — discussion

of VCU patent policy with Lourley Kein
Back to lab at 1:15

1:30 p. Opened PA. Session for Chen Res. c
Dora Revone-Beck

3:00 p. Jim Charles — re visit by Georg Neuvath.
What can we tell

4:00 → 5:15 p. Back to PA Session

*

Thursday, March 8. 84

12:00 noon - lunch for CK-H at "La Maisonette"
MH + Directors.

2:45 p. meeting c MH & JC. - went over
material to be presented in NY 40 on Monday.
Changed order of some items.

3:30 p. J. Charles re → SRN's + PA's

100 4:00 p. Ted Sanders + H. Reco re John Kang
Performance. General discussion re
lack of progress

3:30-5:00 Discussion c Jennifer Horne + Jo Charles re DCN 5016

2021011107

Friday, March 9. 84

10:30 a. Bockelmans project review in L.T. —

Present SSP, JAR, FER, MSH J.C., TSO

Q - re AHF.

re future Brochem Res. Program

1.) Summary of last meeting TSO

2.) Jim Charles - re projects

(1) Chem. of ~~Condensate~~ MS + SS - focus on M.S. not SS. case

(2) Chem of M.S. Condensate - means N. hexanes. in M.S. focus on MS /

work on undesirables and desirables.

(3) SCE - part of matrix -

(4) Red. Glutathione assay -

(5) Inhibition of Met. Coop.

(6) P^{32} - assay - DNA. / Talk to F.N. - AH SPP.

(7) Salmonella - OK

(8) Behavioral Pharmac.

20211108

Excellent work well presented.

1:00p. Sanders/Charles/Jenkins - program progress - discussed the Shing program as well as some of the work done by Bill Edwards group.

2:30p. → to Air Port to pick up Georg Neumark arrived at 5:00p.

*

Georg at home

*

Monday March 12, 84

7:45a. on PT → NY and on to NYO. arrive at 9:30a.

Meeting c SPP, JAR, FER, TSO, MH, JC.
- re future of Biochem Res. Prog.
(1) TSO made summary of last meeting
(2) J. Charles presented each project + discussed.
- Due to business reason will discontinue 32P DNA assay as well as Behavioral Pharm.
- completed discussion at 10:45a.

10:50a. Discussion c Alex H re ① AHF
② New moves - NYO + effect on S/H

11:45a. Howdy to Jet Lincoln

2021011109

12.30pm. lunch c Fred Newman + Cal Adkins.
1.45pm. → to LaGuardia
Flt → 4.00pm.

*

Tuesday March 13. 84
Brought Georg Nemath to work
8.30am. Henry Decon → re call from Leo Hlood + publication of Home Nic. - Advid I would talk to Leo re the shuff.
10.00am. finished Bob Page SRN + PA + gave to MH
9.00am. MH talked to me re decision re NYO. Effective April 1. I will go into staff pt rept. to JHR - on 8th - Who would I take along - Bob Page, Judy + Nancy - RD c would go to Leo M. - Will be discussed c Jim Charles who will be my successor (D.V.).
10.30am. Franz Adelkopf called from Hamburg - probable date in H. will be pm. on May 3 + whole day on May 4 for NPAH rept. He will call back + confirm on 16th March.
① He will be in US next week to attend an inter agency meeting at T.C. Tso's in D.C.

20210111110

on March 20. - How is it likely to go. I thought it would be tough. He will talk to Don Hood on subject.
Q. Has invited me for weekend in Berlin.
- Will Bilgrien be along - yes.

10:00a. Leo Abood called - re article he wrote for NIDA conference. Did we have any suggestions. I asked Bob Pages to handle.
Leo will call Ted re publication of hydroxyethyl Mic.

10:45a Talked to Judy Joh + Bob Pages re SBIR AT future

11:09a Ray Jones - (Miller) called.

11:15a Called Fred N. - re yesterday - we are pleased - play low key.

11:20a returned Ray Jones' call - What update for Ben project. In december only methodology was obtained. Will transmit results when ready.

11:30a Raymond R called - Will come in late tomorrow

1:00pm Took Judy N. home
- left for AP at 3:15

*

Wednesday, March 14. 84

9:00a. Doug McCrea - re contract c D. from U. of Washington on aerosols. Told him we would make decision by end of month.

20210111111

9:30a told Nancy Peters re new assignment. She would like to come with us. - Good!

10:00a Walter Fink called re VDC Germany

① The new research proposal of RTR.
- Had not received anything in writing as promised Instead had been asked to go to Cologne RTR + hear the program. Fink rejected and proposed that RTR planned officially with Koenig + Adlkofer

② Pelz then said that he had talked to Koenig

③ WF. called Koenig who was away + : spoke to Adlkofer, who told him that RTR had invited BRT Harmony + Van Speidt had rejected them.

④ Koenig has determined that 3 companies had been approached and each had first person only

⑤ As a consequence Koenig thinks that from pt. of cooperation Fink should go.

⑥ Fink will accept + probably go c Helga but will only listen & not discuss.

I assured him that the steps were appropriate and was in full agreement

10:15 am I call Ray Jones re Bean project - need 1000 bottles of lite by May 15. Ray

20211112

would follow up & notify us when par.
1.40 p. Returned Frank Marcuna's call (area 786-9729). – Were we hiring – No.
3.50 p. Charlie Homa called re bottle found on Texaco site. Had discussed c Judy. Felt no major problem with disposal as recommended by consultant etc.
4.00 pm. Discussion c Ragnar Rylander re NBS-TFO etc.

*

Thursday, March 15. 84

9.10 am. Ray Jones called. Will need 4-6 weeks for preparing beer & shipping to Cologne – OK.
9.15 a. Dan Gregory – re TC Tso proposal contract – will have draft for me by next Thursday.
11.30 a – 12.30 p. MH, direction – re my new job & my replacement. Discussion re Jim's replacement – various options voiced.
1.15 p. Discussion c Mark + RWT re Norm Rainer as part time patent agent.
2.10 pm. Called RBS re schedule in Germany OK. will go along.
2.35 p. TC Tso called. Told him re proposal gone to lawyers. Kinds regards from Zhu who will retire shortly

20210111113

3:00 pm. CKH - Farewell party in Cafeteria
3:30 pm - 5:15 pm. c Barry Case re new assignment announcement etc.

*

7:45 pm. Bill Farone called me at home re his J. Charles outburst at morning meeting. Said that Jim should be aware of the job.

*

Friday, March 16, 84

9:00 am. Meeting to discuss the planning of chemical pilot plant. Present: HH, TSO, ETBS, LeoH, Ikeda, Spielberg, Daylor, Edwards, Comes, Stubbs.
TSO summarized history of project. Much discussion re need etc. ETBS + Daylor will come up a written justification within 2 weeks.
10:30 am. Project Review → Willy Hack

20210111114

Monday, March 19. 84

8.45a. c- Jim Charles, briefly what occured last week

9.45a. MH, Directors only.

(1) Recommendation / Jim Charles will be new Applied Res. Bill will run Res. - Who will run Chemical Res. - R.J.T.

10.15 - 11.15 p. S. Ganeriwala - stress / strain in tobacco

(11) Merlin Pope's proposal - D. Newcomb.

handed out Proposal - Lunch Bunch group to get a 1 day / miniseclion. Discussion re proposal

Denis will confirm the dates. / Handed out lists of people

(2) Dora has resigned last week — Mike Grisso will take her place

(3) Louisville meeting - March 7. MH.

- Leo. presentation on Hercules / Voluntary program upthe excercise in April - go thrown organization - get people to talk - teams of 3. / Functional analysis - Q of redundant work OBA from grass roots. (Frank W. / Susan H / Marcine) -

- WAF ~ > Q - succession excercise since dept. of Susan Albert

(14) Richmond meeting - April (3) - R.N.T.

am. products / pm. topics - Biotechnology ???

Some left over. - Blend analysis - Bakkenen.

- JAR over here Thursday / will see PED / Spanish Tobacco.

- expand. / L.T. - not ready for Rich meeting

2021011115

⑤ FML - Steering Cmttee - L.M
- Pasquino → Filter Mat. Limtd. - not ready to get a process / Rejected by China [??] who now has Cellulose tech & needs more money for further studies

⑥ Job held over in Seniority - L. Turano. Policy. Training held over 1 month gets thrown away
- NB. WAF / Ken Cox → Vienna instead of Cranwell

⑦ Public Works - MH
published by Carol Stamford. / Update - former as formerly - have available

⑧ Evening Seminars - RNT.
- Maloney / Carpenter / Kedar // Moog + Handley
- each partner recommends its own replacement

⑨ Retiree Recog. Parties. - RNT.
Each Directorate handles individually.
Plaques + photos / done Dep - people who go pay if cake in cafeteria. Ask each individual INFORM RNT.

⑩ Richmond Public School - RNT.
Looking for a place to put 2 or 3 Senior level students into a 2-3 week position in Summer. / Acad Computer.

2021011116

⑪ Lunch Brunch - RNT
@ No lottery this year / a few # prizes

@ retirement window 16 - 23 grade - planning April 1 and close April 30th. Contacted individually.
Grade 1 - 16 - 38% have opted. Title wide. an early retirement - Come out ¢ Player 25 + delay Hercules. 12.40p. lunch.
1.00 - further discussion re directorate. Farane to run Research Councils " " App. Rs

A la Max

Res.	Ap. res	New Prof.
↓	↓	
Chem	Anal	
↓	↓	
Biochem	Physics	
↓	↓	
Biomat	Ed Wickham	

for meeting Max + I

I felt Max was making a big mistake. Mill asked us not to discuss. (Scales talk ¢ Jim Charles)
2.15p. Jim Charles → re his options.
3.00p. Bob Payne → had heard a rumour re above - "correct in all details". I wrote Max a note to pay how??

*

Tuesday, March 20. 84 2021011117

9.00a. Discussed the early retirement ¢ Forest Sage. He plans to avail himself of the opportunity.
9.15a. F.N. called

9.40a returned FN's call. A/mem called ONISHI from ITS will visit NYO on Friday. Could I be available if needed. Yes!

10:00a. Talked c Ted Katz re early retirement. He had just attended meetings or talked to ER. I suggested he contact ER to know what his options are ASAP. Pointed out that his performance was inadequate + if there is a further reduction that those people c inadequate performance are at risk

10:30a. K. Sharp - Can I have dinner c JAR, MH + WAF. Wednesday or Thursday.

11:00a. Bernie Bunn c formerly of Wyeth dropped in

[10:15a. Helmut Jaisch called - no special purpose]

12:05p. Called FN. - D will go to NYO on Friday. [2-3p c Jim Charles]

3:05p. Brief discussion re Dinner c WAF. on Thursday. Claim when told Case re his consid. for future VP that he was set up

4:00p. After Discussion c MH told EBS that he would have new boss. I did not know of his future assignment

*

2021011118

Wednesday, March 21. 84

20210111119

Thursday, March 22. 84

9:00a. called Finke in Neuchatel

① VDC → meeting c TFA + Jenkins/Odense on PATH project will be held in Hamburg on May 3rd.

② Walter had meeting c Frank Adlhoch late in evening on March 15?? Who showed him a copy of the new RTR proposal - which is some 25 pages long.
The important part is the last page, a table of organization which would effectively eliminate Adlhoch + his Shop and leave them the sole function of writing minutes!

③ What Worries Walter Finke most is that Adlhoch did not know that Koenig had had discussion c RTR. Walter discussed c Hetzer + agreed upon the strategy of not updating RTR.

④ Q — VDC was planning to do animal expts. w/h

a very large price tag of DM 1-2MM. w/o Bonnet/Schmidt.
VDC's financial situation presently is dismal and thus they thought that a low cost exhibit could be done at DM 600,000. — but this might lead to miserable data. What was our experience M.S. vs S.S. — he had heard rumors that we would not conduct long term test. David no — it was still under consideration. — Ok.
(5) He, Walter wanted to present a Nic paper — to whom should he send it for putting through Oyster. I suggested M.H.
9.20a. Fred Newman called. No further news yet re participant of tomorrows meeting.
9.25a. called D'Adlhofen Sec. — She will make reservations for Jenks and me at Vier Jahreszeiten for early arrival May 2 + May 3. Will have 3 nights in Berlin at Kempinski. RBS will not be able to join us in Berlin.
9.40a called RBS. — agreed I would make Cologne arrangements. He would make the ones in Neuchatel at Vieux Tois. —
8.30a. Suggested to M.H. that perhaps Entomology should go to Jena — told afterwards to

2021011120

At Manzelli that he should get new boss. He wanted to talk to HH re.

10:30 am. Long final staff meeting. Told them about my new assignment.

11:25a. Talked to Ted + Jim re call from Dennis Newcomb, to be sure they were not pursuing any potential retirees - They weren't !!

1:00pm. Mrs. H. discussion at his request re Entomology + Structuring of Research. Gave him my input.

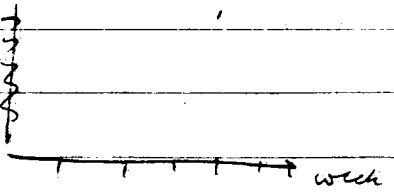
1:30pm. W.H, TSO + Jim Charles - re De Noble + Hale - Close Down ASAP. Give them min of 26 weeks + make available to them a search firm - Payne, Lindsay (Suggest to HH by WAF).

6:30p. Dinner c Jim Remington, Mary H and Bill Farmer at C Club.

- Good discussion. What were Jim expectations of me - keep him informed. **2021011121**

- brought up De Noble - JHR Let them leave with good feelings for PM. Agreed to implement soon. I said I would talk to W. Fred N. if any legal problem - JHR asked me to check c Fred Lang. Said I would do both tomorrow in NYC. [Have to keep data intact]

JAR bet me $100 that I loose 10 lbs and 38" Wrist (no pucker in on 5th button down on shirt) in 6 month - No Sucking In! Agreed.



loose 1 #/week - not more & will add exercise

Wanted to get up to speed in S/H and would like meeting c FER, RBS, JAR + TSO (perhaps Seisel + Semmes) to have round table discussion about my new task

Great Evening!! Left at 10:20p.

*

Friday March 23. 84

7.45a plane to NY.

9:20a at NYO.

- till 10a talked c Fred N. re Japanese meeting on additives.

② Heard status of law suits

③ Mentioned DeNoble stuff - no real problem. Felt it was important that they left feeling well regarding the Business decision.

20210111122

10:00am – 11:20a. General Discussion re FEK. Suggested the concept of preclearance of additive through Hunter & the thought of getting an additive Coordinator going.

11:30a called F. Lane, away today - Rich.

11:35a called MH. – told him re conversation re FN re VicDEN + the absence of F. Lane. Matt will follow up next week.

MH then said WAF was in today + wanted to swap Biochem for Physics re Jim. I thought it was proper.

3:00pm – Assessment of Additives to Tobacco

Leslie Gieher → role + background. – DR. ONISHI,

Q – any grandfather clauses re Additives in Japan.

① PM/Asia – Alvord. – received translations from him

Q – re additive safety after Rossi article in Readers Digest

– Mr SAKAWA (KU) – Diet. leader of Consumer group in Japan has taken up subject – become wider issue

Since '87 – started a Council for Tobacco Safety (internal to JTS) in anticipation of legislation.

– Has done research

'87 – started wider research → concluded in Oct '83. – after which JTS has transmitted certain documents via Alvord. These are internal JTS regulations. At present time no regulation on

2021011123

Tobacco by Japanese Government

Before for. tobacco regulation, JTS would like to undertake voluntary.

If for. regulation will be Ministry of Health + Welfare.
- presently has little time
- Present regulations by JTS only applies to JTS
JTS has in mind to foreplane when congress/consumer.

∴ JTS thinks it would be advisable to do something about IMPORTED PROD.
∴ good idea to sign an agreement c foreign manufacturer (via TI)

That why they are here today as 1st step.
- Possibly JTS would like a formal meeting c PM, RJR + BW.
- Here today to hold informal talks today due to good relationships.

Formally wanted to meet in Japan - Prompt some other business reason for visit to USA (Project includes 3 addition people.

Since he is a technical man may not be able to answer political Q. —

2021011124

3 sections —

Leslie Q - What is status of 3 sections / strictly internal to JTS

Not intended to use as recommendation to government. But could use as self regulation.
JTS should be comfortable with its draw provider - Assessment rules are idealistic.
- TSO - req. future : no experts in this time.
- FN → pleased to work with JTS in future.
↓ work to develop a protocol. → Corporate policy if only permitted by at least one list.
JTS has been using Commi / - presently testing of COUMARIN for under reg. would not without
Test has been completed 90% →
Using only limited at level <100ppm.
- TSO Q — what test / SERIES I — Standard test
- used + external consultants.
Q. TSO - what should be discussed in future technical meetings - rather you would ask Questions.
→ JTS wishes no government action : this will be the "preventative"
FN → little problem working towards a technical goal together. — Certain legislative problems.
Whether we would agree to protocol may be governed by legal / political considerations.
ONIDAI - important would like to add — COUMARIN + EDB C is product / but hopefully if O.K. would share results if agreement is reached

2021011125

② Handed over Negative list. (Tentative Japanese Negative list left at N70 at 4p.

Let. to Richmond at 7:30 p.

*

Weeks Vacation – (calls at home)

Monday, March 26 –
U.H. called – re S.S. experiment and if we wanted Regnar to be in attendance in Cologne.

Tuesday, March 27
H. Gaisch called – re Georg, in Richmond R&D

Wednesday, March 28.
T.C. Tso called, re potential contract c Lui. Will annotate + return to me.

*

Monday, April 2. 84

8:50 a.m. called David Canning – BIBRA – is away till Friday. Tentatively have arranged to have lunch c Lui on May 14 in London.

3:00 p. Flavor Committee meeting.

3:20 p. Called Geoff Felton – will meet in London on May 11th at Hotel. Plan to have

2021011126

dinner c RBS (who will come to this even.) + him that evening.

11:00a. meeting c Marion DeB., Roger, Judy + Nancy re return of books, journals, phone lists etc.

3:45p. called Al Wolf. told him re the news re alignment.

3:50p. called RBS re London → is in NY.

5:00p. returned Bern Dryer call. Had talked to George W. last Friday. Was asked if he had touched base. Told George he would. I agreed to call him tomorrow. (914) 967-5352 or 5264.

*

Tuesday, April 3, 84

9:20a. Charlie Horner calls - will call later

8:35a. called F.N. - again at 8:50a. left message.

8:40a. called RBS - asked Sinclee to tell Bob re meeting in London c Scott.

9:30a. Jim Frye called re David Nelson (272-4548)

10:00a. JAR returned my call.

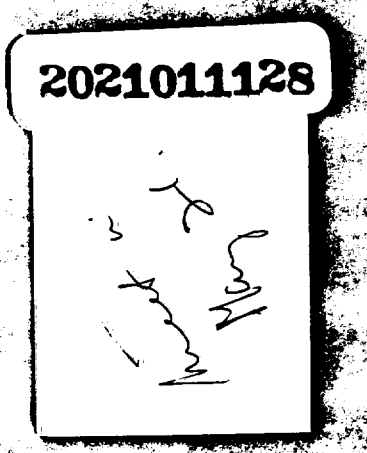
(1) Informed him re Bern Dryer.

(2) re my trip - will send him schedule

(3) Urea - informed approach to Walla Walla

(4) Will see him this week.

20210127


2021011128

10.45a. Called Berni Dreyer.

(1) Meet in Rye, May 21
- discuss Cd issue ! mentioned to G.W. do something
- alveolar work. WHO in Tokyo - Hayakawa
- work on oncogenes
- genetic manipulation (at Rutgers).
- Oncogenes - post graduate course

Address: 720 Milton Rd
Apt South-1-D
Rye, N.Y. 10580

11.15a. Called Dr. Waller DHHS. London re informal discussion on tobacco additive (in Korea). Will meet him at Hamilton House on Thursday May 13th at 10.00a.

1.15p. Called Ray Dawson. Told him re the new R+D structure. Gave M.H. the sealed Lisa Eby FYI

5.15p. Made Presentation to John Mclean on his retirement

*

Wednesday, April 4.84

8.45a. Called Fred Newman

20210111129

① Quarterly S/H rept. Will send him a copy - Ok

② Japanese Additives - Ball in their court. Are opposed to signing agreement due to negotiations c Brand. Could have discussions on technical matters.

③ Hugh Gallivan asked Fred re AT&T, what is going on. F briefly told F. + suggested we sit together + discuss value of projects etc.

④ Fred has some concern re S.S. work in INBIFO in view of the low costs. (as for past animal work)
Will discuss c him after return from Germany.
Q- PIH-E activities in SS.?
Suggested he visit sometime. Told him about the no effect level concept. - See no downside risk.

⑤ Status of DeNoble - told him what I knew. - will send him the new R+D organization notice. ① re Urea + meeting c Walker in London

9.35 am Jim Bowling called.

① Congratulated me on new position

② Q - re Burn Dizer - Ok. for me to visit on May 21. Jim Feels he is getting little out of the relationship. + will give a 3 month wind down extension to contract. I agreed

③ I offered him on services now that Fergus has retired.

2021011130

12:00 noon John Salley called re CIT, organization

and systems. Suggested he talk to Jamie Wanger

1:00p. Jim Schadt – Continuation of foreign assignment as Nic. release agent – No.
2:30p. Save USHF → promotion date on Harvey Subbs and PA's on Jacks.
Then Jim Charles → PA's Evangeline and Sanders – RDC

*

← Thursday, April 5, 84

8:30a: David Canning called, will see him on Monday, May 14th in London and have dinner & him on the 15th. Briefly discussed the Q. of testing powdered polygraph
10:10a. Ragnar Reyander called
① Will have dinner & us in Cologne on May 7
② Attended Berlin meeting
③ Rumors re my post on
④ Q. had his expenses gone. Yes

11:25a: To lunch & Nancy – Celebrating Marie Chavis' Retirement
Back at 1:30p

2021011131

2.40pm Alex Holtzman called

① Congratulations

② The former president of Abood – a friend of HC asked to call a DR. DAN LEWIS, (STOLLE Res. Dept) in Tenn. phone (205) 870-1748

Claims they have isolated a cancer prevention material from milk

Lewis called Alex H 2x. – Would recall him + ACCEPT NO CONFIDENTIAL MATERIAL.

③ HC asking Shep – What about AHF/ mentioned Ben Dyer drug deal

2.55pm called Lewis – is out will call back tomorrow.

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Friday, April 6.84

9.15am. Don Lewis, STOLLE R&D Corporation, Birmingham Alabama called:

① Just in operation in Cincinnati

② TSO → make no confidential disclosures to me

③ Lewis is a Ph.D. in polymer Science interested in controlled release

2021011132

④ Its a private company started by Ralph J. Stolle, who invented EZ opening can, inventor for Olin – Co. started out as an in house R&D → company has interest 2 fold @ Immunology flavor
@ Controlled release, Drugs/pesticides

Within last 3-4 years their research uncovered the fact that by "doing things to a cow" they generated substances in the milk. Apparently these have dramatic effects on lungs of animal effected by smoke (rats). The components are fed to animal + then exposed to smoke — this product has remarkable beneficial effect.

Their company is not interested in marketing directly to consumer but is only interested in manufacturing ~~[illegible]~~ the material. They have invested millions of dollars — "into the cow" stage — not into the "product"

∴ the want to enter into a joint business venture on fairly large scale. They have pats in U.S. as well as foreign patents — and have application on file for the smoking "product"

They would be pleased to make a technical presentation to us. I asked why the came to us? Because of our marketing expertise + that we would like to market something which "gives a clean lung"

I pointed out the problem we would have with such a statement —

2021011133

I asked him what he wanted us to do — let them know if we want presentation — He notes they have licensing agreements w/ other companies

pi pharmaceuticals ltd. We decided that if we do not get them by April 13. we would have to withdraw and would I let Alex H. know.

10:10a. called D Holtzman - reported the above. He asked me to drop him a line - (I did & send copy to FAIC)

10:30a. Project review by Dan Snyder in Lecture Hall. No data presented whatsoever except for one slide. This is science?? 11:45a.

3:40p. Fred Newman returned my call.

① Care to be taken re moving of any file - check c lawyers. Told him I requested guidance

② RNT will arrange for the copying of the files.

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2021011134

Monday, April 9, 84

8:50a returned UH's call.

① Chem position - Bo.

② Professor Thomas received a research proposal from Hollkofer on Hamster inhalation from Dieter Hoffman & Nancy Haley. Thomas wants UH to review + evaluate, But will first discuss w/ us.

Asked UH to send me a copy of the proposal & will keep confidential

9.55a. c Jim Charles - Pember heard from Tamang re RIR openings for people of DEN + Mile. Quals. Should one but up. hurdles. Iso → absolutely no other than their contractual confidentiality for 1 yr. (JAK + FN → they should get food about 1 PM)

10.15a Jimmy Rosenberg - C.F. receiving requests for info coming out of FN's Office, OK.

10.30a. Called Ray Jones. Will not call

11.05a Ray returned call

11.10a. called him back - OK on delivery of material for Cologne. Will call if delay occurs

1.30p - 2.30p. c Sales group - fielding S/t Questions

2.30 - 4.00p. PA c Mark H. good -

4.50p. returned Jt Lincoln call - Congratulations

6.30 - 7.30p. Reception for Sales people at Hyatt Hse

7.30 - 9.30p. Dinner

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Tuesday, April 10. 84

9.30am. Helmut Geisel called.

(1) Sion has stolen Jack Gibsons job and is now Ed Stops boy

20210111135

(2) They hosted a passive smoking meeting under INFOTAB auspices – Q – What to do about it.
Thought that one should do on a broader base. What the Germans are doing. Will meet c Adelhofer + Jaisch + Wescoke.
- HC was present at meeting as was Rothwell (Winterthur)
- How does one organize for SS.
- There is a meeting in Rio which Mark Senn attended. He requested Hilent to give him a list of issues. HG → ① TAR LIMITS
② ENVIRONMENTAL TOBACCO SMOKE
③ We need a common platform. I agreed + stated I have been trying to get a form for this for some time.
④ Will see him in Neuchatel on May 8th

9.45 – 11.30 a. With Sales force – included S/H questions.

12.15 p. Attorney Dennis Newcomb call – will attend June 6 + 7 – Martin Pope seminar.

12.10 p. Betty Hornsby – re John Talley as seminar speaker

2021011136

12.40 p. Lunch c JAR, MH + Rep directors
– re Survey of desirable new products

① Resalable form ③ Low BA

② Low SG

Why not pursue aggressively — possible lack of interest
- Not loaded into present packaging machinery
Approach as "ideal product"
- Consider a "Δ" type.
- MH, LEOM + J. Chaves ——→ with data sec.
+ produce plan

3:40p. Received a call from a Dr. J. W. Gobble
Beltsville Agricultural Research Center
Room 130, Bld. 005
Beltsville, M.D 20705
Asking if I would write a letter in Support of T.C. Tso for the nomination for the International Award of Sama Sigma Delta, attesting to the national & international significance of T.C's research. Send letter to Gobble ASAP.

4:00p. Asked Bot Page to Compose

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Wednesday, April 11 84

11:30 a. ——→ VCU/MCV Research Advisory Bd.
Discussion on Patents / meeting ⊆ P I.
Ret. 1:30 p.

2021011137

1.30-3/Wilt Sales Group - fielding S/It questions.
3.30p. B. Koo - 25 yr. anniversary

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Thursday, April 12. 84

8.50a Talked c Don Gregory - re T.C. contracts. He will send me comments
10.15 - 11.15a. c Sales Group.
2.05p. Called D.H. is in Europe till Saturday.
3.30p. Forest Gargan retirement party
4.15p - Discussion c Bernie O'Neal re transfer of file.

Friday April 13. 84

8.30a UH called Bob Page - Had a brief word re visit. Will have Porter show + mention the Oz expts
9.05a H. Gaisel called - will be in Hamburg on May 3rd - to discuss SS. issues c Franz Hollhofer + Dan Wescott. We will have dinner on the 3rd together. I will join them on 4th for their discussions
9.30a Joan Melvard called. ① Congrats ② Wishes to meet to discuss Sinitiat Collaboration Will do on April 18 at 2.30p.
11.00a Joe Lhoyd - re T.C. Tso agreement. will talk to JAR + FER

2021011138

11.30 - 1.30p Lunch c Joe Lloyd
- Judy completed TC's write up.
Send two free away packs of Stirling to TSR.

Dinner c Max

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Monday, April 16. 84

9.00a. Sent revised copy of TC's recom. to Judy
9.05 - 9.30a. c Rhonda Fawcett.
10.05a. Called Dieter Hoffman. - Talked c Ilse - will send data down after next Wed. (when AHF have their board meeting).
11.00a. Called Les Abood. Told him he wish to continue our relationship - will be here May 23 and/or 24.
11.20a. Called RBS - will send him the Sandhi Study Group report for Colusa 2021011139
3.35p. Phil Suzelian called (786-9693)
① Leb get together c lawyer - (Bernie Not here today)
② Has been invited to put a NIEHS grant proposal together to establish an Environmental Health Center: - get a core grant he needs to have analytical capabilities of greater sophistication than he has. Could we have informal

co-operation + give his people access to equipment - Would not require a special commitment. Told him about change of job for me + suggested he call Jim Charles which he will do -
Told Jim

3:45p. TC T80 called.

Q - Q - Status of contract.

② Will leave for Taiwan in 3 Weeks

③ Back at end of May

④ Told him re award - letter sent to Bob

⑤ He really didn't know what the indemnification clause meant. Read him letter from Don Gregory. (TC.) He did not feel that to be essential.

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Tuesday, April 17. 84

12:15p. Mentioned to Don Gregory T.C.'s call

4:30p. Jim Charles → re Flavor Center - getting static from Frank Taylor + Leon re "USA" steering center. ∴ Will let Jim Charles chair the Center and add Jules as a member. Thus it will be under "Bob" control We will let MH + JAR know.

2021011140

* Lewis W. Came for Dr

Wednesday, April 18. 84

8.35a. called Franz Adlkofer - ① Good meeting in Vienna, Ernst W. did well.
② I will call F.H. when I arrive
③ Will make TFA presentation on 3rd 10-12 noon.
- Can discuss SS on pm - Jaisch + Wescott there
④ Will spend weekend in Berlin

8.45a. called Georg N.
talked to Lothar - will meet on 3rd

9.00a. Walter Frank called. Would like my comments on CONFIDENTIAL RTR document.
Will meet c the RTR Germany people on May 8.
- Will leave a message for me on May 2 - he will be at the Intercontinental.
- Seems there are more VDC brand problems -
Appears that Brinkmann is acting more + more c RTR lines.

2:00p. → 3.45p. Joan Mebane - discussion on S/H in general and how we could assist her + her staff. We would substitute for Ray Fagan. She also met Judy + Bob and had general discussion re S/H.

2021011141

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Thursday April 19. 84

9.20a. UH called ① re Poster show – OK
② Budget → Generally same as before revised
③ People limit – 125 (as decided by BOS)
④ Beer arrival – has been advised
⑤ Ideas for future planning – let wait
⑥ New directions →
⑦ Visited an exhibition of Bio Res. Tech. at American Consulate – comedian between Interferon + Anheuser Busch.
Should something come up will call him from Berlin.
(10.30 a 12.30 Benefit meeting at OC.)
9-10a. discussion c Inge Lewis re our needs. She will send memo to me with most convenient places.
– lunch c Joe Lloyd
1.30p. Discussion c Bernie O'Neal + Jim Charles re document transfer.

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Tuesday April 24, 84

9.00a. Jim Charles – re Financial Delany + PPI manuals. D will keep. Gave him SEH.
10.15a. Bernie O'Neal called – will be here on Thursday

20210111142

11.05 a.m. Received a call from Roy Morden re Leo A. who apparently approached them re continued support. Told Roy that I had just read his #4 p.200 - Both of us a little chagrined. Roy mentioned breakfast c Leo in Lexington, which I knew about.

11.15 a Carl Atkins - re tox. of polypropylene. Will send me note. Mentioned that I would talk to BIBRA. Doesn't know what safety data exists

11.30 - 1.15 p.m. Lunch c Stenz at Peking → Secy-Treas.

1.45 p. Called Inge Lewis & thanked her for her proposals. Will send to Jim K. w/ comments.

2.00 p. Called Phil Inzelian. Tentatively will have lunch c him + Bernie O'Neal on Thursday at noon at CC.

2.05 p. Called Dieter H. is sick but they are preparing document

2.10 p. Called Bernie O'Neal in K.C. - left message re lunch.

2021011143

* Dinner c Directors at Hyatt at 6.30 p.m.

Otto's talk - asked for a copy of press release on Vienna meeting

April 25. - Wednesday - Stock Holder Meeting

8.40a. Call from H. Gaisch - What's up. Will see him Hamburg next week. Mentioned we need to get a S/H policy meeting.

9.00a. → Manufacturing Center, for meeting.

① Jens CHG - gave him the Vienna Press release → Would like to receive a copy of the translation also

② HC. Came up to me + said he, Alex H + I need to have a half day meeting on S/H strategy. Asked me to call him on my return from Europe.

③ Told Alex H. (HC. asked me if I told him)

After meeting informed JAR of HC's Comments. Let JAR know when it happens. (He will be back from Europe on May 28th — gone for 12 days).

9.55a Pino Fugliani secy. called - re confirming tomorrows lunch date.

9.30 - 11.00 Stock holder meeting

1.30pm → 2.15pm. Operations Dept. Presentation to the Board.

2.25pm Bob Pages - re Jack Egle + what we owe him (ca $15,000 ??) How arrived at. Bob will see Jack tomorrow

2.35p Jim Chance - who has Indrio Budget

2021011144

4.50pm. Called Don Hall - discussed Vienna Press Release, Also the INFOTAB SS group of which he is not a part of. Also asked what had happened to Selye's

Group. He will take his family around the world starting May 26. - Promised to call him on my return from Europe + send him translation of the Vienna press release.

~~X~~ Dinner c Wolfe Dawn alone

Thursday, April 26 84

8:30 - 9:00 am. Discussion with Wolfe + Dawn re my new position

11:30 - 1:30 pm. Lunch c Phil Szuzhiaw M.D. and Bernie O'Neal. General discussion re environmental toxicology etc.

2:00 pm. M/H. John Pritchard is having a PRC delegation here on 16th May. R.D. prepared to have S/H presentation. Paper/chart will handle.

Also invited to dinner on 17 May.

2:30 pm → 3:30 pm. Seminar by Marvin Kastenbaum on his written paper.

4-6 pm. Discussion c Al + Ray.

Dinner c above.

~~X~~

2021011145

Friday, April 27. 84

10:30a. Project Review w L.H. Benny Good + Chris Kvamme,
1:00p. Brief discussion re Al Wolf.
4:00p. Request by MH (for Bob Moore) to attend VUU Commencement exercises on Sunday when HC is getting an honorary degree. Re
4:30p. Call from John Sailly who is attending the North South meeting at PCC. - Asked him re the new situation at VCU - he will be Vice Provost. Done without any discussion re job by Adult. We will get together after my return from Europe.

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Sunday, April 29. 84

3:15 —> 5:30p. at VUU Commencement.

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2021011146

Monday, April 30. 84

10:00a. John Pritchard called re PCC visit.
10:30a. attended lecture on Critical fluid Chromatography
3:15p. Called RBS re visit at INISTO. He requested status of pesticides. I will send re
4:55p. ret. Don Hicks call. Received my translation. Discussed paper in New England J